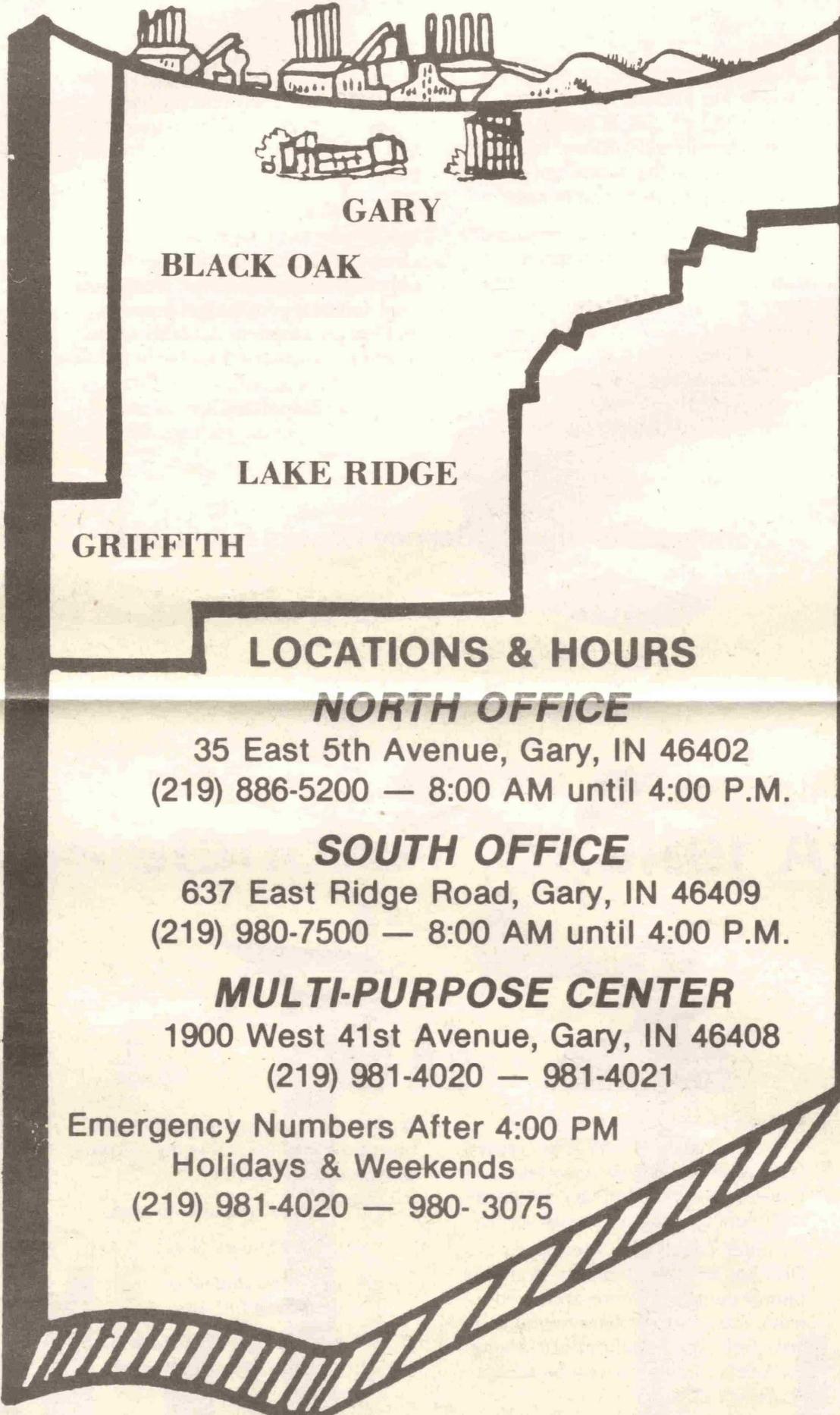
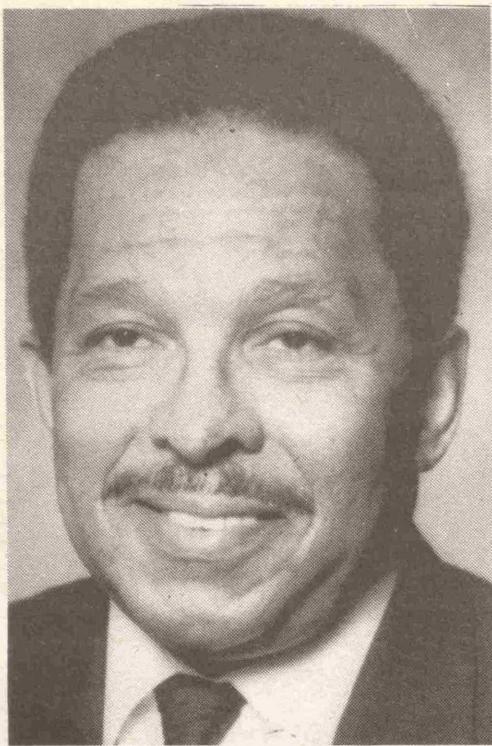


1994 ANNUAL REPORT CALUMET TOWNSHIP



DOZIER T. ALLEN, JR.
Trustee, Calumet Township



To the People of Calumet Township:

Reform efforts begun in 1994 continue in 1995 to dominate public decisions. Whether those decisions are in public policy or at the ballot box, a vocal and insistent move toward change is apparent.

And of all the proposed changes, welfare reform remains a priority. President Clinton, Governor Bayh, the U.S. Congress and the Indiana General Assembly all share a focused concern to change the welfare system.

Yet, while welfare reform is debated in Washington and in Indianapolis, the real needs of citizens confront local governmental officials every day. As your Trustee, it is my duty to hear and respond to the pleas of people in need.

The long-term and widespread poverty that affects Calumet Township does not exist in a vacuum. Poverty affects our entire community. From the corporate interest determined to compete in a global economy, to the homeowner facing ever-rising property taxes, to social service and health care providers unable to keep pace with the cost of entitlements — we all share welfare's difficult dilemma.

The first step towards any solution is through information. This annual report is therefore designed to concisely communicate Calumet Township's 1994 services.

Please take a few thoughtful moments to read these pages. When more members of our community are accurately informed, perhaps we will then find the resolve to work together to improve our community's quality of life.



Roosevelt Allen, Jr.
Board President

Indiana's township government is designed to provide specific services. Unlike cities or towns with general public obligations, Indiana's statutes define the duties and powers of township trustees and boards.

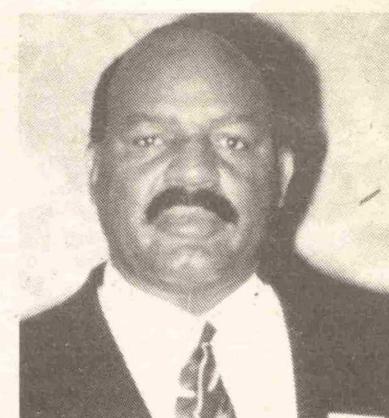
Trustees are ex-officio overseers of the poor. Moreover, two management functions that are separated in other levels of government are merged for township trustees. As both the chief administrative officer and chief fiscal officer for this governmental unit, all of Indiana's 1,008 township trustees are regularly audited by the Indiana State Board of Accounts.



Valerie Levy
Board Secretary

Township boards, by contrast, are the legislative and appropriating body. Elected at-large, state law requires the board to annually approve the trustee's budget proposal.

All township officials serve concurrent, 4-year terms of office and are elected at-large. State law requires only four annual meetings: reorganization, annual report, budget proposal and budget adoption. All other board meetings, whether scheduled at the request of the Trustee or the Board, are legally considered special meetings. Both types of meetings are open to the public.



Joel Harris
Board of Finance Chairman

JOB SEARCH: Helping Clients to Regain Financial Independence through Employment

Calumet Township has a focused and ongoing effort to assist poor relief recipients in finding employment. This proactive thrust is called Job Search.

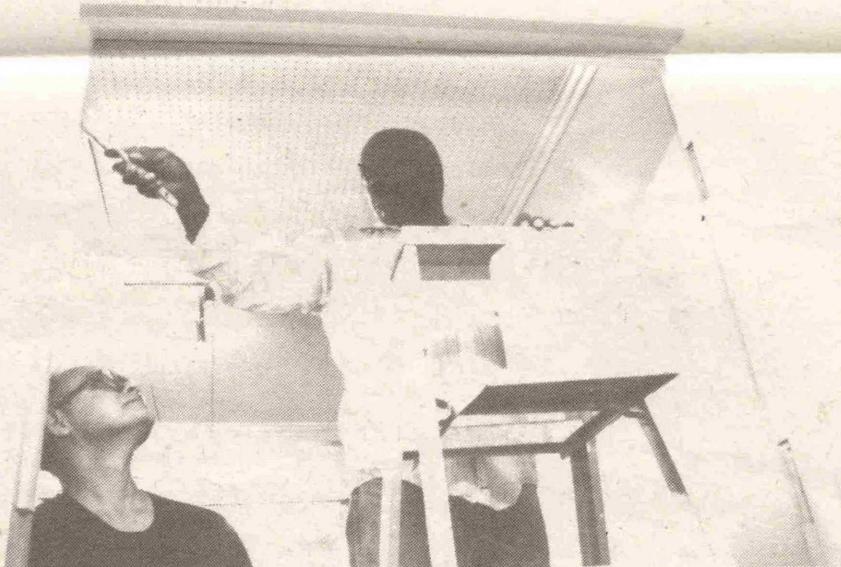
As clients complete poor relief applications, Job Search conducts skill evaluations, designed to objectively measure employability. A series of standardized tests measure literacy, vocabulary, typing and general knowledge. When appropriate, tested clients are referred to area agencies for job training or vocational education.

In 1994, Job Search tested, counseled and referred 3,525 Calumet Township clients. More than 100 area employers were contacted. As a result of these efforts, local employment opportunities were found for 105 clients.

Through inter-agency agreements enacted in 1994, Job Search offers twice-weekly adult education instruction through the assistance of the Gary Community School Corporation. For clients who already possess a high school diploma, testing and financial aid workshops guide adults back to formal education at the Gary campus of Ivy Tech. A total of ten township clients enrolled at Ivy Tech for the Spring 1995 term. Of these ten clients, nine chose to become full-time students.

Workfare: Community Service Repays Public Aid

WORKFARE SIGN-IN



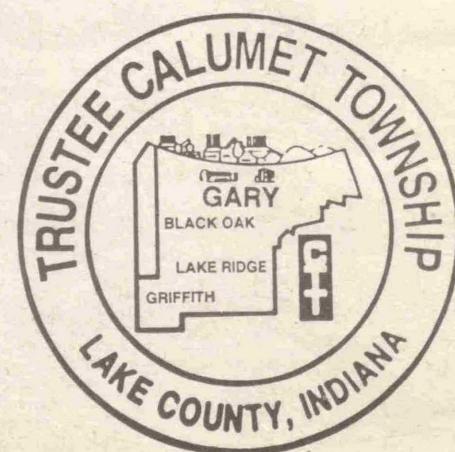
Indiana law requires that all able-bodied persons who have benefitted from poor relief assistance must return to their community a comparable amount of community service. Calumet Township's Workfare Division assigns clients or available family members to pre-approved work sites. Area governmental and non-profit organizations are among the kinds of employers who accept Workfare clients.

Regular reports document client compliance and completion of assigned hours. Whenever possible, Workfare assignments take into account the client's known job skills. Failure to fulfill Workfare requirements can prevent the issuance of further poor relief aid.

A Workfare exemption is allowed if one or more of the following circumstances can be verified:

- * Physically unable to work
- * Over 65 years of age
- * Full-time student or employed full time
- * Caring for a disabled family member or a minor-aged child
- * No work available.

In 1994, a total of \$981,722.93 was returned to Calumet Township via community service performed by Workfare clients. These services were performed at 102 pre-approved Workfare sites.



No Sacrifices — No Freedoms

1994 POOR RELIEF CLIENT SERVICES & COSTS

Calumet Township's largest resources, both human and material, are dedicated to the office's primary responsibility: providing basic support services to the poor.

Each of Calumet Township's three offices processes applications for poor relief. Every application is evaluated on the basis of published standards of eligibility.

In 1994, a total of 52,631 citizens visited Calumet Township Trustee offices. In Gary, Griffith and the unincorporated areas, 29,761 households were approved for services last year. Of those families:

- * 49% were single mothers with dependent children
- * 39% had no family income or other means of assistance
- * 51% were assisted by Calumet Township and another form of public assistance (Aid to Dependent Children, SSI, Social Security, Unemployment Compensation)

The direct cost of assisting eligible poor relief clients in 1994 was \$9,155,426. For the second consecutive year, utility assistance accounted for the largest expenditure of all poor relief categories.

In 1994, a total of \$1,454,538 million was paid to all utility providers. However, the actual cost of eligible utility assistance in 1994 totaled \$3,990,564. The unpaid utility assistance for 1994 is

\$2,536,026.

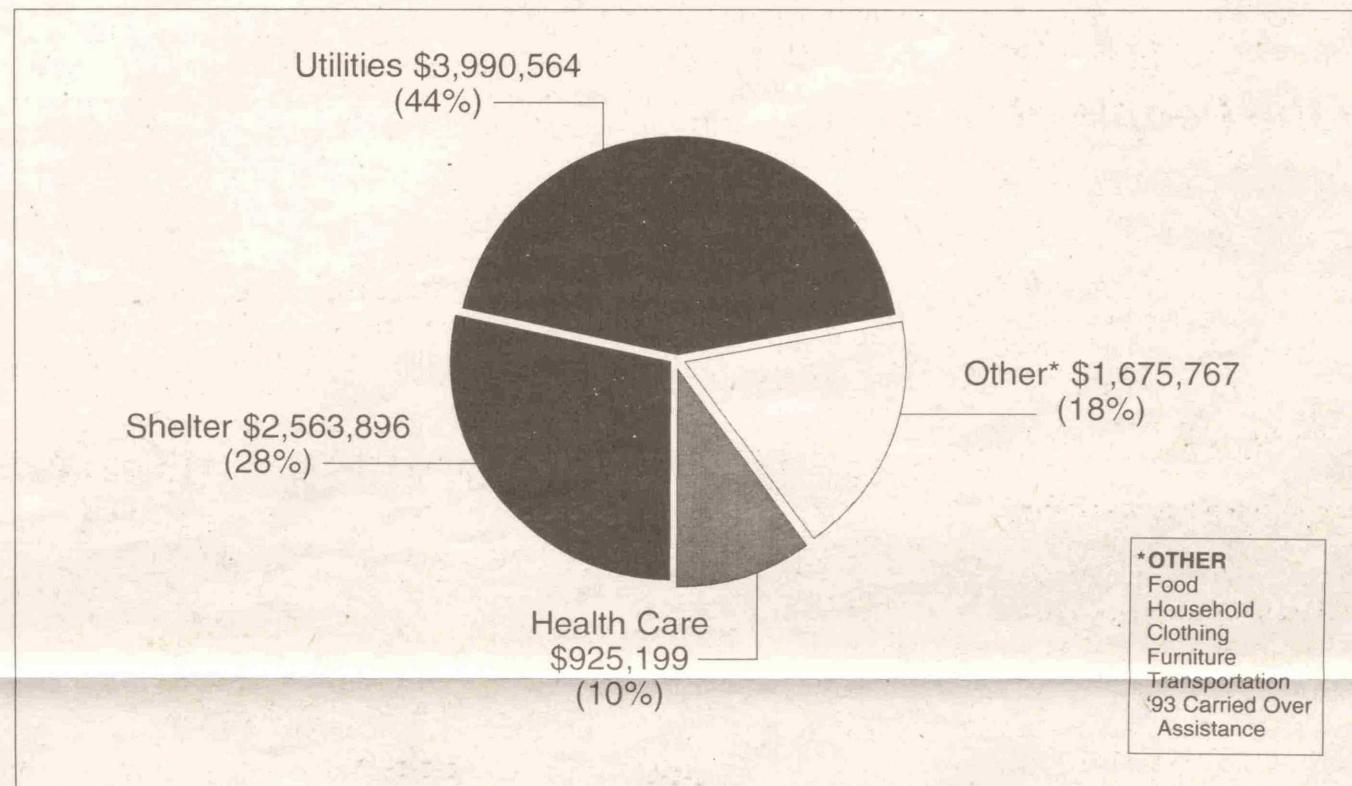
NIPSCO's eligible and unpaid electricity and gas claims for 1993-1994 totaled \$3.9 million. NIPSCO therefore sued for the full sum of its unpaid claims. As services were provided in good faith, Calumet Township was agreeable to the litigation. As a result, Lake Superior

Court has ordered the balance of claims be paid by judgment bond. It should be noted that Calumet Township's financial stress is directly related to state-ordered budget reductions. The Calumet Township Board approved a 1994 budget of \$10,650,700 based on experienced expenditures. Despite this pragmatic

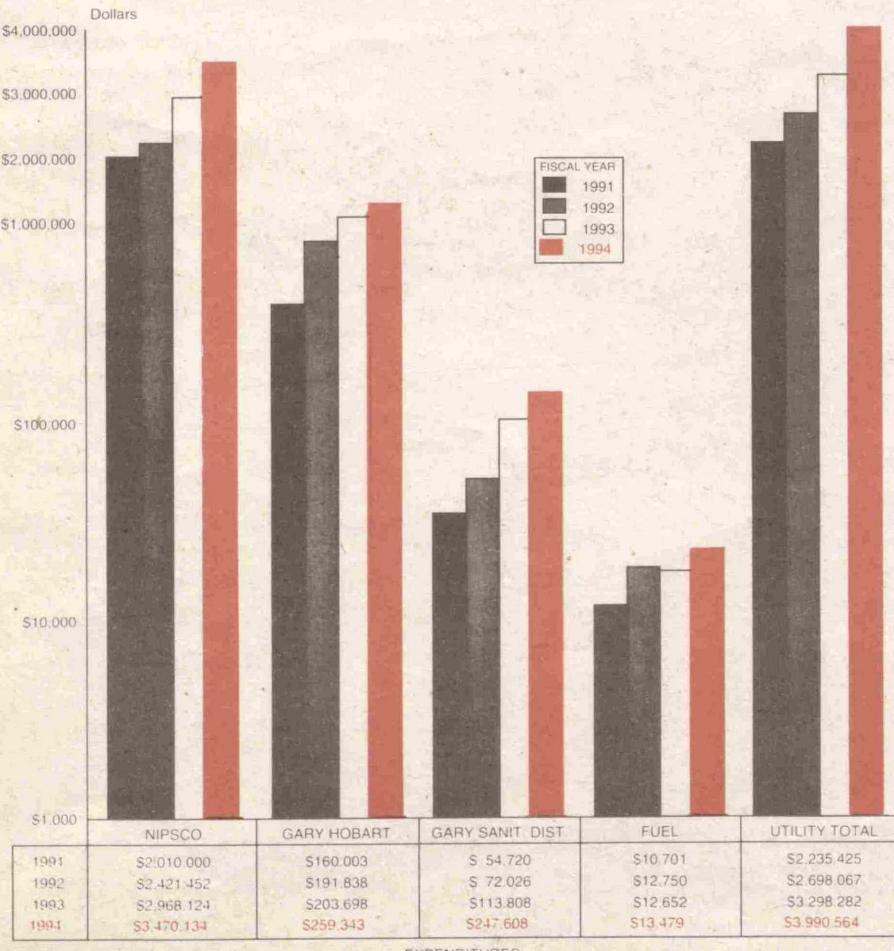
approach to the budget process, the state of Indiana reduced Calumet Township's operating funds by \$2.6 million. Indiana's frozen levy inhibits government's annualized growth to a maximum of five percent (5%). The categories of poor relief services and their corresponding costs are graphically portrayed below.

1994 Poor Relief Expenditures

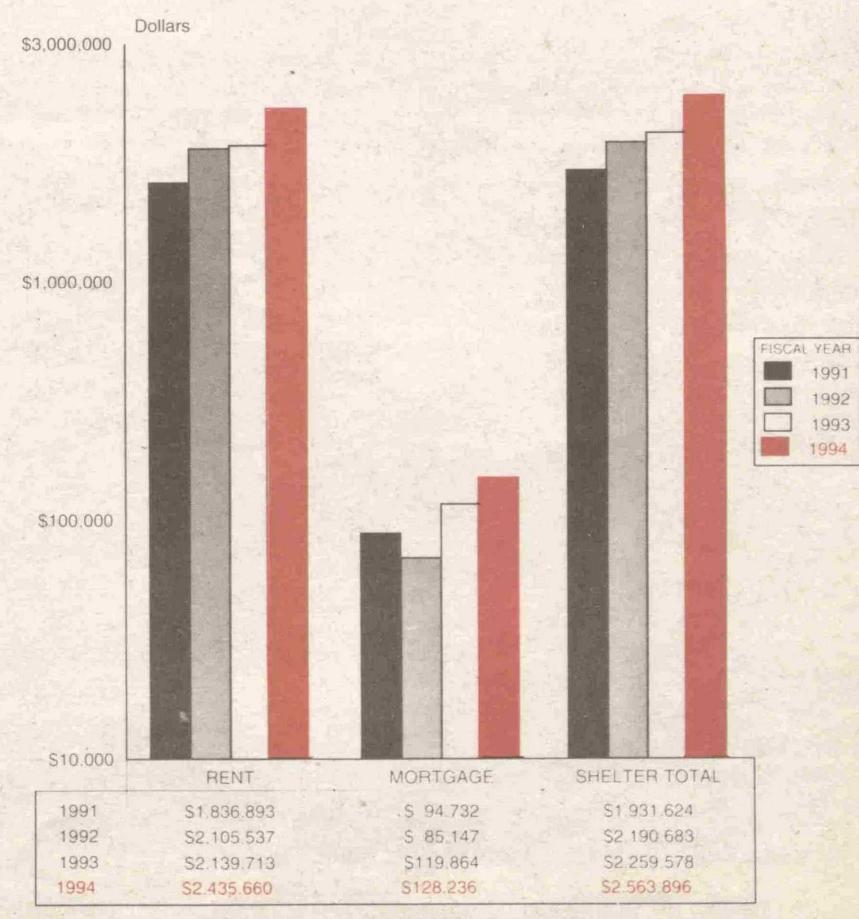
\$9,155,426



Utility Assistance



Shelter Assistance



Say No To Poverty — Get An Education

CALUMET TOWNSHIP TRUSTEE MULTI-PURPOSE CENTER: Meeting a Variety of Community Needs

Beyond poor relief assistance, the office of Calumet Township Trustee

provides other important community services. Emergency Medical Ser-

vices (EMS), Emergency Shelter, recreation and rental facilities en-

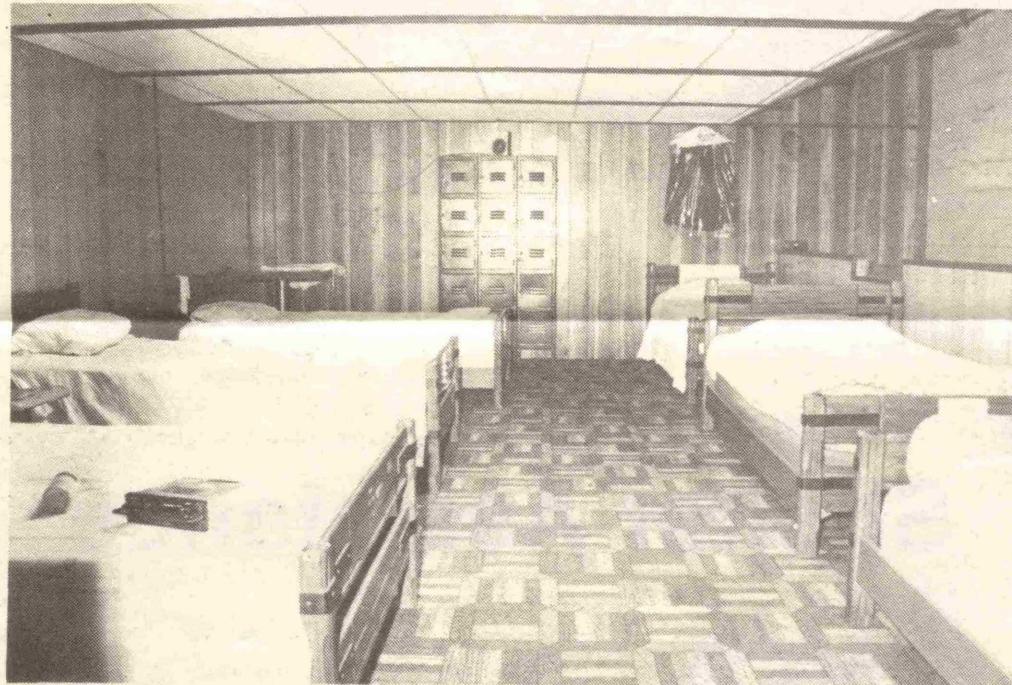
compass the programs and services housed at the Multi-Purpose Center.



In 1994, Calumet Township Trustee EMS completed over 2,000 area responses. Serving both unincorporated Calumet Township and the city of Gary, 52% of 1994's EMS responses were



for medical emergencies; another 25% or 525 responses involved trauma emergencies. A total of 1,617 transports were made to area hospitals and other health care providers.



When disasters, evacuations or evictions force citizens from their homes, Calumet Township's Emergency Shelter Program affords a wide range of services for up to five (5) business days. Dormitory sleeping quarters, private lockers, laundry and shower facilities are among the



numerous amenities offered. Moreover, hot, nutritious meals are prepared daily in the shelter's kitchen. Last year, a total of 1,412 families were served by this important program.



Large, spacious areas of the Multi-Purpose Center are available for rent to responsible persons and organizations. Wedding receptions and retirement parties are just two of the



events frequently scheduled year round. In 1994, a total of 474 organizations and individuals utilized these affordable and modern facilities.